



July 1, 2019 — June 30, 2020

#### **Our Mission**

To partner with people living with intellectual and developmental disability for EQUAL participation and inclusion in the communities of eastern Connecticut.

#### **Our Vision**

The Arc Eastern Connecticut will be eastern Connecticut's leader in partnering and advocating for equality of opportunity and equality of choice.

IN PARTNERSHIP FOR FULL EQUALITY



#### Dear Friends, Colleagues, and Community Partners,

This year has challenged all of us to embrace innumerable firsts. Here at The Arc Eastern Connecticut, we pivoted in the Spring from traditional, location-based services to virtual supports in all but our residential platform. The COVID-19 pandemic has meant developing new and creative ways of providing programming and supports to people with IDD and their families. It has required keeping abreast of policies and protocols that change daily, making sure our team members have the tools they need to perform their jobs safely, and preparing for the eventual (and safely gradual) return to the normal face-to-face world that we all miss very much.

#### This has been our first full year as The Arc Eastern Connecticut!

The dedication and commitment of Board and team members, who have seamlessly cooperated and combined programming and services of The Arc Quinebaug Valley and The Arc New London County to ensure the stability of our mission and augment the quality of the services we provide, has been heartwarming and inspiring. We could not have succeeded without the support of our families, caregivers, and tenacious community partners, especially during these past few months.

This year's Annual Report salutes our "Connection to Community." It highlights our biggest accomplishments and provides a blueprint for what we hope to achieve in the coming year. I believe you will find it

informative and engaging.

Yours In Partnership for Full Equality,

Kathleen Stauffer **Chief Executive Officer** 



TheArcECT.org/answers



### **Our Impact**

A snapshot of The Arc Eastern Connecticut

### \$20.9 million

Total agency budget

# 764 people served throughout eastern Connecticut

- 102 People and 380 family members supported in their own homes
  - **93** People living in **22** residential homes
  - **97** People supported in employment programs
- **101** People supported in day programs
  - **21** People supported in pre-vocational, school, and transitional employment programs
- **161** People participating with Community Life & Advocacy
- **189** Campers attending Camp Harkness

#### **Volunteering & Fundraising**

- **2,266** Volunteer Corps hours donated to the community
- \$24,926 Donated services through volunteering
  - **36%** of Community Life & Advocacy participants volunteered at least 3 times last year
- \$181,758 raised through fundraisers and campaigns
- \$275,345 raised through grants



**Civil Rights:** We partner with people living with disability to promote their voice and champion their perspective.



#### **Teamwork**

The Arc Quinebaug Valley and The Arc New London County combined experience, partnerships, and our intimate knowledge of the areas we both serve to yield a host of benefits:

- \* Stronger service models: residential, day, employment, community involvement
- \* Expanded Residential services: we now support 22 residences and a Community Companion Home (CCH) program.
- \* 20% increase in United Way team member campaign donations, thanks to our generous team.
- \* A complete Strategic Planning document emphasizing Person-Centered services, Community Engagement, Community Partnerships, Diversity, and Inclusion—the result of combined Board and Team retreats, leadership meetings, and plenary sessions.

United Way is honored to partner with great organizations like The Arc Eastern Connecticut they are trustworthy, effective, and most importantly, provide caring support for those in our community who need it.

Vice President of Community Impact

# —Dina Sears-Graves United Way of Southeastern CT

#### **Program Development and Growth**

- \* The agency conducted a thorough review and evaluation of all programming, combining and unifying programs to ensure that all participants in eastern CT could access all the types of programming we provide: residential, day, employment and retirement supports.
- \* A consultant helped us conduct a region-wide program, transportation and facility study to optimize operations.
- \* Grants for comprehensive architectural studies and construction documents gave us complete facility renovation guidelines for the northeast.
- \* Community Life & Advocacy, one of the agency's most popular programs, began replicating activities in the northeast.
- ❖ Our Advocacy groups combined forces and are now an even more formidable voice for disability rights at the Capitol.
- \* Relocation of our **Retirement program** expanded services and increased participation.
- ★ Marketing grants helped expand our cookie production micro-enterprise and place the business on track for self-sufficiency.
- Leadership worked with OPM, DDS, and area development/ construction representatives to plan for integrated, affordable, supportive housing units in a larger development in New London.



# Outreach, Advocacy, and the Fight for Fair Funding

- \* Throughout the year, The Arc ECT's CEO presented talks on mergers both locally and nationally, and was keynote speaker at The Eastern CT Chamber of Commerce's 10<sup>th</sup> Annual Social Services Recognition Breakfast.
- Over 100 advocates, team, family and friends of The Arc ECT attended Family Hearing Day at the Capitol in February, providing testimony and support for increased funding for disability services.
- \* The Arc ECT became a Census Complete Count Committee.
- \* Our Advocacy Coordinator Jamie Lazaroff and our Board Member Sen. Paul Formica were honored for their service at the Legislative Office Building in February 2020.
- \* We worked with elected officials to advance recycling legislation benefitting our redemption center employment program.
- ❖ The Arc ECT CEO began a series of monthly columns for The Bulletin on disability-related topics, highlighting the people we support, our team, and community partners.

## Training, Technology, and Continuous Improvement

- ❖ With The Arc CT, we co-hosted and facilitated several Future Planning Seminars throughout the region for parents and families of people with IDD.
- All agency technology was upgraded this year, and our web and social media sites consolidated to reflect the merged agency.
- \* We now have an agency-wide Help Desk for all technology-related issues.
- \* A new **online jobs portal** was created to simplify and streamline the application process for potential team members.
- Training grants received will allow for Certified Employment Support Professional Training for Job Coaches.
- \* Thanks to the diligent efforts of both program team and our in-house auditors, our QSR (Quality Service Review) scores for the entire agency were 98% for fiscal year 2020.



It's always a pleasure to see The Arc ECT's advocates at the State Capitol and the Legislative Office Building talking to legislators and testifying on bills. We rely on their energy and expertise to make great public policy for Connecticut's disability community.

—Sen. Cathy Osten

**Change:** We will change our community by modeling and raising awareness of our mission.

Residential Supports
—promoting choice, personal growth, and community relationships

The Arc Eastern Connecticut's 22 Community Living Arrangements (CLA) and Continuous Residential Supports (CRS) are homes to 93 people throughout **Eastern Connecticut.** This year, thanks in part to grant funds, we introduced a program from a professional singer that included combined music and sign language. Our residents with autism especially loved these performances.

#### **Community Companion Homes**

—an additional housing option for people with IDD

The Arc ECT oversees one of the region's CCH programs. It works with people with IDD who would like the opportunity to live in a family setting, and matches them with warm, nurturing people who accept the responsibility of caring for an adult with IDD in their home. This year we referred 10 families from western CT to CCH's in those regions.

My daughter really looks forward to her daily Zoom call with her job coach—it keeps her so engaged. The peer video chats on ZooRoom are also really helping her.

—Lorraine L.

#### **Person-Centered Supports for People with IDD Living at Home**

The Arc Eastern Connecticut's Individual Services program provides daily living and social service supports to 95 people with IDD throughout the region. Each person living in his or her own apartment, with roommates, or with family, partners with The Arc ECT to develop strategies to live as independently as possible. The program also provides a day support component that includes community, social integration, and activities.

This year the Individual Services program partnered with DDS and Eastern CT Housing Opportunities to develop a proposal to oversee a program for people with IDD living in 7 apartments in a proposed 64-unit apartment building in New London.

#### **Specialized Services**

The Arc ECT is an approved provider of services to people with IDD who are in long-term care nursing homes. Our team visits people directly in these care facilities and continue providing the necessary supports they were receiving prior to needing to be transferred to long-term care.



OUR OPERATING PRINCIPLES



#### **Day Support Options**

—a focus on community involvement and choice

Day programs and extended day programs at our Norwich and Danielson locations provided **personally tailored programming to over 100 people age 16 to 84,** many of whom require complex supports.

This year, grants provided upgraded equipment at both sites that assists in moving participants and preventing team injuries. In addition to going on a variety of outings, participants took advantage of in-house activities including music therapy and mock trips that included planning, getting tickets and boarding a plane. They also participated in volunteer opportunities that built friendships and strengthened neighborhood ties.

We expanded our **Retirement Services**, with help from participating Seniors, and our Norwich Seniors officially joined the Red Hat Society. **Our Danielson space was completely reorganized** to be comfortable, inviting, and able to host a variety of activities—including cooking classes—simultaneously. Seniors continue to take advantage of the many community outings offered, but at a bit of a **slower**, **more relaxed pace**.

We're so fortunate to have The Arc volunteers at our running events—they're dependable, reliable and very hard working. They add so much spirit and enthusiasm to our events. You're the best!

-Nancy Loughlin Hartford Marathon



#### **Community Life & Advocacy**

— a plan for a full life

The Arc ECT's Community Life & Advocacy (CL&A) program facilitates ongoing social networking and independence through fun, supportive, and educational activities.

#### Last year the program served 161 people.

In March, we pivoted successfully, keeping everyone connected through routine calls, ZooRoom chats, and online games and discussions. 2019 and early 2020 was also full of activity.

- 9 athletes participated in the Virtual Olympics Summer Games
- By popular request we began to develop a men's group, similar to our popular Voices group for women at-risk of sexual abuse and/or exploitation.
- \* The 35+ member **Volunteer Corps** assisted at 75 projects and community events.
- Our north and south Self-Advocates merged into one group and this year participated in Family Hearing Day at the Capitol as well as other advocacy events.
- ☼ The 16-member SPARCS teen advocacy group focused on personal budgeting, job-seeking skills, and good nutrition.



PROGRAM HIGHLIGHTS

**Community:** We facilitate the development of natural relationships to connect people with their communities.

# The Arc ECT's Innovative Employment Programs

—a variety of supports and resources to help people on their journey to financial independence

97 people with IDD age 21 to retirement participated in our varied employment programs last year.

In both our northeast and southeast locations, The Arc's Employment Programs offer:

- \* An exploration of areas of interest, skills evaluation, vocational training
- Job seeking/resume writing
- ❖ Interview preparation, workplace etiquette workshops

Participants complete their employment program in competitive employment with area businesses, in groups at area businesses, at training assessment sites in the community, at student-specific training sites, and through volunteering in a variety of venues including senior centers, community centers, area colleges, etc.

This year, our Day Support Option for those who need a bit more support included:

- \* Advocacy and community integration and volunteer opportunities
- Computer and internet training and Digital Literacy courses (which continued remotely during the pandemic)
- Participation in the New London Library's Empowerment program



#### The Arc ECT's Micro-Enterprises

Real world experience that translates into competitive employment

We match employees with jobs in their fields of choice, where they receive training and support and grow into sought-after employees.

The Arc ECT operated **8 micro-enterprises throughout eastern Connecticut** in fiscal year 2020.

#### Highlights:

- Lawn and landscape services doubled their customer base.
- \* The Emporium upscale thrift store saw a surge in business.
- Legislators visited our Redemption Center and vowed to help us advocate for a bottle and can return increase.
- A DDS Employment Innovation grant provided promotion/marketing assistance for the cookie business.

From March to July 2020, these programs were suspended due to the pandemic. We are now reopening, bringing our eager workforce back to gain experience in the fields they eventually want to join.



**OUR OPERATING PRINCIPLES** 



#### **Camp Programs**

Summer is for camping all throughout eastern Connecticut!

We work with campers and their families to choose the perfect summer experience. In 2019 we offered 6 week-long overnight sessions at Camp Harkness in Waterford. **189 campers** took advantage of the beautiful location and many indoor and outdoor activities that included swimming, boating, crafts, hikes, games, dances and more.

Camp is a valuable and fun recreational experience for everyone—summer counselors and team members gain as much from camp as our campers do. They become friends and advocates, developing relationships that last far beyond the summer.

We also help campers take advantage of programs at Camp Horizons in Windham and Camp Quinebaug in Danielson.

Due to the COVID-19 pandemic, with much sadness we made the decision to suspend Camp Harkness programming for 2020.

We're planning for an incredible 2021 season and hope to see even more campers enjoying this great experience.



For me, working with The Arc Eastern Connecticut is more than one business working with another. Its mission is what makes this partnership special. I can provide my customers with a top shelf product and support a program that truly gives back to the community—it has a special place in my heart.

—Brian Unwin Director of Dining Services, Pfizer Groton





## The Transitional Employment and School-to-Work Transition

In fiscal year 2020, our Transitional Employment Services (TES) program and our School-to-Work Transition Program helped provide supported vocational services to 17 people determined to further their careers. TES participants meet 5 times a week for employment training sessions and life skills training during their internships with local businesses. Both programs create tailored plans for each individual focusing on skills assessment and development, community involvement, and civic responsibility. Internships this year, at area hospitals and non-profit agencies including animal sanctuaries, helped with career exploration.

The Extended Year Program offers students with IDD the opportunity to continue their educational plan through the summer, with activities including recreation, leisure and life skills. During fiscal year 2020, 4 students continued to improve on skills worked on during the school year while enjoying other activities as well.

**Family:** We encourage and facilitate family education and engagement as fundamental to helping people living with disability achieve positive outcomes.

# Staying Safe and Healthy —

#### **PIVOT**

- \* We retooled programming for all our participants, keeping everyone in contact with team members and peers, and established regular, reassuring routines that minimized disrupted services.
- \* More than 60 team members who were called from other various programs to help staff our supported residences were trained in the use of the Therap case management software for residential programs.
- Online (Zoom, ZooRoom, etc.) platforms were utilized to keep all team members and participants connected.
- \* A committee comprised of managers from all programs created a comprehensive plan for a gradual and thoughtful reopening.

Thanks to all the staff for their dedication and sacrifice during this trying time as they provide care to some very special people. Words cannot describe how thankful I am to all of you.

— Michael J. Motyl, friend of The Arc ECT

#### **TECH SUPPORTS**

- Every day through the pandemic, The Arc ECT connected families, team members and program supports through innovative technologies.
- \* New alarm systems and exterior monitoring cameras were installed in our Danielson locations.
- Our entire vehicle fleet received homogenized GPS systems this year via ClearPath to track all van details, including maintenance requirements and location data.

#### **RISK MITIGATION**

- Food and supplies were delivered to each residence by a contracted vendor.
- \* Kiosks were set up at building entrances with team member and visitor sign-in procedures and health screenings.
- \* Enhanced nursing supports allowed supervisors to confer with nurses regarding team screenings, observations, etc.



**OUR OPERATING PRINCIPLES** 



# Our Response to the COVID-19 Pandemic



#### **HEALTH AND SAFETY**

- Through exhaustive global searches, the agency acquired sufficient PPE for its 22 group residences and all day program facilities, vehicles, and administrative offices for the months during the pandemic and in preparation for ongoing and future needs.
- All buildings were professionally cleaned, including the HVAC/ duct systems.
- Reconfigured program and office space in each building, along with policies and health check stations at entrances, allowed the agency to reopen on July 15 at 50% capacity.



#### COMMUNICATION

- \* The Arc ECT created podcasts, weekly COVID-19 updates, community resource lists, and "Activities 4 U," a growing and changing list of virtual adventures and activity links for the entire eastern Connecticut community.
- \* A member of the IT department became the agency Vendor Liaison, coordinating all construction, maintenance, and equipment supply activities.
- A survey was sent to families to help guide our reopening plan, stay connected, and talk about how everyone was adjusting and adapting.
- Our "Answers from The Arc" podcasts reached more than 20,000 team members and partners.



## MAKING LIFE A LITTLE EASIER . . .

- New iPads were purchased for the supported residences and day progams to keep people connected to their friends, families and team members.
- Complete movie packages were installed at all our supported residences to make "staying in" a bit more enjoyable.
- ❖ In June, a supervised family visit protocol was developed that let families visit face-to-face at our main locations while maintaining social distancing and following all precautions. Many families took advantage of what turned into an extremely positive and beneficial activity for everyone.

**Innovation:** We continually break new ground in providing a menu of service options and improving how we operate our organization to bring about meaningful change for the future.

# **Our First Year as**

# THE YEAR IN NUMBERS ■ Contract Revenue ■ Room & Board Service Fees FY2020 Expenses ■ Salaries ■ Benefits ■ Program ■ Transportation ■Building & Equip ■Admin & General

FY2020 Revenue

Revenue	FY2019	FY2020
Contract Revenue	\$15,725,036	\$18,411,948
Room & Board	\$760,907	\$809,848
Service Fees	\$1,213,104	\$784,956
Supported Employment Program	\$394,284	\$309,841
Grants	\$215,967	\$275,345
Fundraising & Support	\$354,996	\$181,758
Rental Income	\$89,342	\$89,070
Investment Income	\$12,594	\$2,247
Other Income	\$163,757	\$38,213
Total Revenue	\$18,929,987	\$20,903,226

Expenses	FY2019	FY2020
Salaries	\$10,713,085	\$11,962,400
Benefits	\$2,117,161	\$2,464,848
Program	\$948,330	\$1,176,433
Transportation	\$1,094,962	\$1,087,609
Building & Equip	\$1,489,490	\$1,563,325
Admin & General	\$2,548,428	\$2,582,578
Total Expenses	\$18,911,456	\$20,837,192

The Department of Developmental Services made every effort this fiscal year to make providers whole and to compensate for COVID-related expenses.

# RANTS and SUPPORTS

## The Arc Eastern Connecticut

Grant funding is a vital component of The Arc Eastern Connecticut's programming. In 2019/20, state, federal, community, and foundation grants were instrumental in helping our employment, community involvement, and enrichment programs continue to strengthen and grow. We're grateful to the many organizations who contribute to our programming through grant funds and regular cash gifts.

**AHEPA Foundation** 

**Bailey's Team for Autism** 

**Berkshire Bank Foundation/The Savings Institute Financial Group Foundation** 

**Chamber of Commerce of Eastern Connecticut Foundation** 

**Charter Oak Federal Credit Union** 

**Chelsea Groton Foundation** 

**Community Foundation of Eastern Connecticut** 

**Connecticut Water Company** 

**Dime Bank Foundation** 

**Dominion Energy Charitable Foundation** 

**Eastern Connecticut Savings Bank Foundation** 

**Electric Boat Employees Community Service Association** 

**Jewett City Savings Bank Foundation** 

**Killingly Building Products** 

**Edward and Mary Lord Foundation** 

**Knights of Columbus Councils of Norwich, Wauregan, Gales** 

Ferry, and Oakdale

**Town of Old Lyme** 

**Putnam Bank Foundation** 

**SeaChange Capital Partners/Lodestar Foundation** 

**State of Connecticut Office of Policy and Management** 

**USDA Rural Business Opportunity program** 

**United Way of Southeastern Connecticut** 

**Town of Waterford** 



The Founder of Habitat for Humanity, Millard Fuller, once said, 'For a community to be whole and healthy, it must be based on people's love and concern for each other.' By promoting and protecting the human rights of community members with intellectual and developmental disabilities, The Arc is building a stronger and healthier community for everyone. In full agreement with the thoughts of Mr. Fuller, it has been the privilege and pleasure of The Edward and Mary Lord Foundation to support the people, the programs and the Mission of The Arc **Eastern Connecticut.** 

—Kathryn Lord President (center in photo, with Bonnie Jones and Tim Bates)

#### The Connecticut Neighborhood Assistance Act

Through this program, corporations are allowed to donate a certain percentage of their state business tax to a non-profit of their choice. In 2019 we were fortunate to have two corporate partners:

#### The Connecticut Water Company Killingly Building Products

These generous companies contributed their tax credits towards energy-efficient window installation at our Mechanic Street, Danielson facility.



Our combined fundraisers are some of the most eagerly-anticipated events of the year, from New London to Woodstock. 100% of proceeds are directed towards programming for people with IDD. Thanks to the hundreds of participants and event sponsors who help us to continue providing vital programs and services.

#### The Arc's Fundraisers at a Glance

April: Murder Mystery Dinner Theater: a limited-seating formal dinner where attendees solve a crime, assisted by a professional theatre troupe.

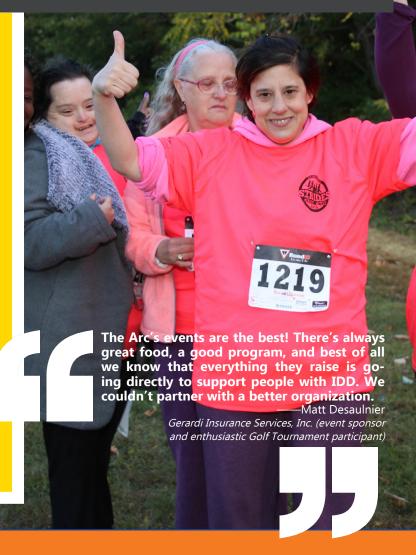
April: The Arc Film Festival: an evening of short films celebrating people with disabilities, with hors d'oeuvres and a high-quality silent auction

June: The Gardner Johnson Memorial Golf **Tournament:** for both experienced and weekend golfing foursomes, held at the CT National Golf Club

October: The Annual Jack O'Keefe Memorial Strides Road Race. 10k. 5k and fun run/ walk/roll for all ages and abilities.

**December:** Families, friends and businesses contribute to The Arc ECT through the worldwide Giving Tuesday campaign.

Year Round: Annual Giving campaign.



Note: Due to the pandemic, we were forced to cancel our Murder Mystery Dinner Theater, Film Festival and Golf Tournament this year. We don't know what we would have done without the kindness, understanding and generosity of our event sponsors who had committed funds to these events and have allowed us to retain their sponsorship dollars. These incredible community partners made it possible to continue funding those essential programs that depend on these events for their continuation.

# Thank you to our community partners who provide venues, resources, services and supplies to help make our programs a success!

**Bill Library** 

**Buttonwood Farm** 

Chase Manor 2 Norwich

Chelsea Groton Bank

CT Free Store

**CT Humane Society** 

**Denison Pequotsepos Nature Center** 

**Divine Providence Church** 

Eastern CT Ballet

**Ekonk Hill Turkey Farm** 

Get Fired Up

**Groton Senior Center** 

Hartford Marathon Foundation

High Hopes

Lavender Hill Farm Alpacas

Lyman Library

McCook Point Park

Mohegan Bowl, MA

Mystic Aquarium

**New London VFW** 

**Newent Congregational Church** 

**Norwich Bully Busters** 

**Norwich Senior Center** 

Norwich Ten Pin

**Outback Stables** 

Panera Bread

**Preston Library** 

Pumpkintown

Ray of Light Farm

Southwick Animal Farm

**Sprague Library** 

Waterford Parks & Recreation

#### **Employment & Training Site Partners**

Burnett's Landscaping

CW Resources—The US Naval Submarine Base

Coastal Cleaners

Camp Harkness

Community Café Putnam

Coogan Farm

**DXC Technology** 

Day Kimball Hospital

Fleet Reserve Association

Gemma E. Moran United Way Food Center

Goodwill

Hay Burr Inn Horse Rescue

**Heritage Pines Apartments** 

Linda's House Pediatric Daycare and Preschool

Local Creations at Groton Senior Center

Lowe's Distribution Center Plainfield

Mike Smith Transmissions

Mohegan Sun

Mystic Marriott

**New London Public Library** 

Panera Bread

**Paws Cat Shelter** 

**Rawson Materials** 

The Resident

Rite-Aid

St. Vincent DePaul Place

Norwich Soup Kitchen & Food Pantry

Seely-Brown Village

ShopRite New London

Stop & Shop Groton and Waterford

Thames Valley Council for Community Action, Inc. (TVCCA)

Valley View Riding Stables

Walmart Putnam

Waterford Community Center

Whitcraft

OMMUNITY PARTNER

#### We are pleased to acknowledge the following individuals and families for their generous donations to The Arc Eastern Connecticut.

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If you made a gift to The Arc Eastern Connecticut between July 1, 2019 and June 30, 2020 and do not see your name on our list of Community Partners or Donors, please accept our apologies. You may contact Denise Tift at (860) 889-4435 ext.116 to be added to this list.

Michael Lowell & Jennifer Heath Edward & Barbara Luther David & Christine MacIntosh William & Diane MacLaren Priscilla Magnan Lorraine Mailhot Mark & Joan Malchiodi Mark & Ellen Maloney Joseph & Marilyn Mancini Diane Manning Loretta Manning Kevin & Cary Marcoux Eleanor Mariani Brian Martel Donald & Patricia Masse Joe & Carol Mastronunzio Mike & Ellen Maus Russell & Nancy Mayhew Kathleen McBride Margaret McCarthy Richard McCarthy Donna McDonough Melissa McGuire Michael & Joyce McOsker Michael & Julie Menders Rachel Merrill **Gregory & Renee Messier** Marissa Miller John & Darlene Miller Ricky & Donna Milnarik Carol Minalga Jenna Miner Michael Mirsky Abner Molina The Moody Family Philip A. Moody Andrew & Emily Morrison Phyllis Morrison Dennis & Johanna Morse Gary Motin Doreen Murdock Jennifer Nadeau Paul Narducci Murray Navick Joan Nelson

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John Williams
John Wood & Lynn Martell
Robert Wood
Gregory Young
& Barbara Deindorfer
Lu Ann Zbinden
Edward Zbinden
Martin Zeldis
John & Sheila Zittel





It has been a true privilege for me to work alongside The Arc Eastern Connecticut to protect and support people with IDD. I am always amazed at the terrific response from families when they are called to action. As a legislator, I can tell you what a profound impact their voices have on helping craft sound policy for individuals with disability in the areas of employment, education, housing, funding, and an array of vital services.

—Rep. Kathleen McCarty

#### The 1952 Society

To commemorate the founding year of both The Arc New London County and The Arc Quinebaug Valley's founding year, the 1952 Society recognizes donors who have exceeded a lifetime contribution of \$1,952.

The Adams Family

Shannon and Robert Aiello

Denise Archambault

Diane Aubin

Martin and Arlean Bednar

David and Lynn Bourgue

George and Pam Brown

Sherri Burdette

The Chojnicki Family

Victoria Christian

**Joann and Charles Cirrito** 

Stephen Colgan

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Michael Deary

Barbara Deindorfer & Gregory Young

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The Demicco Family

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\*New members as of FY 2020 are in bold







The Arc Eastern Connecticut is honored to receive donations from friends and family members in memory of the following loved ones:

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#### **Honorees**

Gifts were made this year in honor of the following friends, family members and co-workers:

Doris Briere Alexia Sedonia Bunn Gary Cote Conor Daly John Deindorfer Gail Grieka

Steven Kennedy Patricia Masse Patty Moody

**Andrea Kaiser** 

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We're delighted to acknowledge the following organizations, businesses and families for their generous and thoughtful donations of goods and services to our fundraising events and to our day, residential, advocacy and employment programs.

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by so many wonderful
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businesses who made
donations to the agency and
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**BOARD DEVELOPMENT**Linda Rhodes



Board members with The Arc's cookies, L to R: Jeffrey Rawson, Mary Ellen Snyder, Linda Rhodes, Abby Snyder, Ray Baribeault

As a business owner who has hired people with IDD, I understand firsthand the importance of both providing people with IDD the opportunity to be completely integrated in their communities and showcasing their enormous contributions to

—Jeffrey Rawson *Board Member* 





**OPERATING PRINCIPLES** 



#### **Executive Team**

Kathleen Stauffer Chief Executive Officer

**Laurie Herring** *Chief Operations and Quality Officer* 

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**Andrea Kaiser** *Chief Development Officer* 

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Deputy Chief Quality Assurance Officer
—Residential Services

**Pat Grygorcewicz** 

Deputy Chief Quality Assurance Officer
—Individual Services

**Valerie Malone** 

Deputy Chief Quality Assurance Officer
—Support Services

**Jennell Ricard** 

Deputy Chief Quality Assurance Officer
—Day Services

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**Denise Tift** 

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**Leadership:** We model choice in everything we do.







#### **Central Offices**

125 Sachem Street, Norwich, CT 06360 | T: 860.889.4435

#### **Northeast Administrative Offices**

687 Cook Hill Road, Danielson, CT 06239 | T: 860.774.2827

#### **Northeast Day Services**

193 Mechanic Street, Danielson, CT 06239 | T: 860.779.2362

#### **Employment Transition Center**

52 Sacred Heart Drive, Groton, CT 06340 | T: 860.449.1529

## The Arc Emporium & Redemption Center 22 Route 171, Woodstock, CT 06281 | T: 860.928.4727











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